
SCRUTINY BOARD (INCLUSIVE GROWTH, CULTURE AND SPORT)

Meeting to be held in Civic Hall, Leeds, LS1 1UR on
Wednesday, 13th December, 2017 at 10.00 am

(A pre-meeting will take place for ALL Members of the Board at 9.30 a.m.)

MEMBERSHIP

Councillors

R Grahame Burmantofts and Richmond Hill;
M Harland Kippax and Methley;
G Hyde Killingbeck and Seacroft;
J Illingworth Kirkstall;
A Lamb (Chair) Wetherby;
S Lay Otley and Yeadon;
K Maqsood Gipton and Harehills;
M Robinson Harewood;
R. Stephenson Harewood;
K Wakefield Kippax and Methley;
N Walshaw Headingley;

Please note: Certain or all items on this agenda may be recorded

Principal Scrutiny Adviser:
Angela Brogden
Tel: (0113) 37 88661

Produced on Recycled Paper

A G E N D A

Item No	Ward/Equal Opportunities	Item Not Open		Page No
1			<p>APPEALS AGAINST REFUSAL OF INSPECTION OF DOCUMENTS</p> <p>To consider any appeals in accordance with Procedure Rule 25* of the Access to Information Procedure Rules (in the event of an Appeal the press and public will be excluded).</p> <p>(* In accordance with Procedure Rule 25, notice of an appeal must be received in writing by the Head of Governance Services at least 24 hours before the meeting).</p>	
2			<p>EXEMPT INFORMATION - POSSIBLE EXCLUSION OF THE PRESS AND PUBLIC</p> <ol style="list-style-type: none"> 1. To highlight reports or appendices which officers have identified as containing exempt information, and where officers consider that the public interest in maintaining the exemption outweighs the public interest in disclosing the information, for the reasons outlined in the report. 2. To consider whether or not to accept the officers recommendation in respect of the above information. 3. If so, to formally pass the following resolution:- <p>RESOLVED – That the press and public be excluded from the meeting during consideration of the following parts of the agenda designated as containing exempt information on the grounds that it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the press and public were present there would be disclosure to them of exempt information, as follows:</p> <p>No exempt items have been identified.</p>	

3

LATE ITEMS

To identify items which have been admitted to the agenda by the Chair for consideration.

(The special circumstances shall be specified in the minutes.)

4

DECLARATION OF DISCLOSABLE PECUNIARY INTERESTS

To disclose or draw attention to any disclosable pecuniary interests for the purposes of Section 31 of the Localism Act 2011 and paragraphs 13-16 of the Members' Code of Conduct.

5

APOLOGIES FOR ABSENCE AND NOTIFICATION OF SUBSTITUTES

To receive any apologies for absence and notification of substitutes.

6

MINUTES - 15 NOVEMBER 2017

To approve as a correct record the minutes of the meeting held on 15th November 2017.

1 - 4

7

LEEDS 2023 EUROPEAN CAPITAL OF CULTURE BID - UPDATE

To receive a report from the Head of Governance and Scrutiny Support reflecting the request made by the Chair for the Chief Executive and the Leader of the Council to provide a verbal update in relation to the Leeds 2023 European Capital of Culture Bid.

5 - 6

8

SUPPORTING THE DEVELOPMENT OF A SYSTEMS APPROACH TO PHYSICAL ACTIVITY IN LEEDS.

To receive a report from the Head of Governance and Scrutiny Support in relation to the Board's continued work in supporting the development of a systems approach to physical activity in Leeds.

7 - 10

WORK SCHEDULE

To consider the Scrutiny Board's work schedule for the 2017/18 municipal year.

DATE AND TIME OF NEXT MEETING

Wednesday, 17th January 2018 at 10.30 am (pre-meeting for all Board Members at 10.00 am)

THIRD PARTY RECORDING

Recording of this meeting is allowed to enable those not present to see or hear the proceedings either as they take place (or later) and to enable the reporting of those proceedings. A copy of the recording protocol is available from the contacts on the front of this agenda.

Use of Recordings by Third Parties – code of practice

- a) Any published recording should be accompanied by a statement of when and where the recording was made, the context of the discussion that took place, and a clear identification of the main speakers and their role or title.
- b) Those making recordings must not edit the recording in a way that could lead to misinterpretation or misrepresentation of the proceedings or comments made by attendees. In particular there should be no internal editing of published extracts; recordings may start at any point and end at any point but the material between those points must be complete.

SCRUTINY BOARD (INCLUSIVE GROWTH, CULTURE AND SPORT)

WEDNESDAY, 15TH NOVEMBER, 2017

PRESENT: Councillor A Lamb in the Chair

Councillors B Flynn, R Grahame,
M Harland, G Hyde, J Illingworth,
K Maqsood, R. Stephenson, K Wakefield
and N Walshaw

33 Late Items

There were no late items.

34 Declaration of Disclosable Pecuniary Interests

There were no disclosable pecuniary interests declared to the meeting.

35 Apologies for Absence and Notification of Substitutes

Apologies for absence were submitted by Councillors S Lay and M Robinson.

Notification had been received that Councillor B Flynn was to substitute for Councillor M Robinson.

36 Minutes - 11 October 2017

RESOLVED – That the minutes of the meeting held on 11 October 2017 be approved as a correct record.

37 Employment and Skills - Key challenges and opportunities

The Head of Governance and Scrutiny Support submitted a report which presented information in line with the Board's key area of interest around local employment and skills challenges and opportunities.

The following information was appended to the report:

- The draft Leeds Talent and Skills Plan (2017-2023)
- Report for Scrutiny Board from Leeds Youth Offending Service (November 2017).

The following were in attendance:

- Councillor Mohammed Rafique, Executive Member for Employment, Skills and Opportunity
- Sue Wynne, Chief Officer Employment and Skills
- Matt Wilton, Head of Employment Access & Growth

- Andy Peaden, Head of Service, Leeds Youth Offending Service.

The Board received a PowerPoint presentation, which provided an overview of the draft Leeds Talent and Skills Plan (2017-2023).

The key areas of discussion were:

- Developing work with schools and other educational institutions around apprenticeships and possible development of a charter.
- Concern that apprenticeships were exploited by some employers for cheap labour.
- The need to develop more entry level jobs and opportunities for progression.
- An update on short and longer term interventions in relation to apprenticeships.
- An acknowledgement regarding the importance of supporting all skill levels and the role of training partners.
- Development of apprenticeships in relation to housing growth.
- The need to develop transport infrastructure to access opportunities.
- The role of Elected Members and governing bodies to challenge schools to take a greater lead in promoting apprenticeships. The Board also discussed the need for more formal engagement with head teachers.
- Developing work with West Yorkshire Combined Authority (WYCA) and partners regarding adult learning.
- Opportunities for re-skilling through the apprenticeship levy.
- The role of the Leeds Youth Offending Service in supporting young people back into the labour market and the challenges that exist in ensuring that they were job ready.
- Positive development of the right direction and skills mill programmes.
- Next steps, particularly in terms of developing further work around information, advice and guidance, opportunities for progression and work with schools and other educational institutions.

RESOLVED – That the issues raised as part of the Board’s themed update around local employment and skills challenges and opportunities, be noted.

38 Work Schedule

The Head of Governance and Scrutiny Support submitted a report which invited Members to consider the Board’s work schedule for the 2017/18 municipal year.

The Board was advised that the December themed meeting focussed on sport and active lifestyles and relevant representatives had been invited to attend.

RESOLVED – That subject to any on-going discussions and scheduling decisions, the Board’s outline work schedule be approved.

39 Date and Time of Next Meeting

Wednesday, 13 December 2017 at 10.00am (pre-meeting for all Board Members at 9.30am)

(The meeting concluded at 12.05pm)

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Report author: Angela Brogden
Tel: 3788661

Report of Head of Governance and Scrutiny Support

Report to Scrutiny Board (Inclusive Growth, Culture and Sport)

Date: 13th December 2017

Subject: Leeds 2023 European Capital of Culture Bid – Update

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

Introduction

1. During its meeting on 26th July 2017, the Inclusive Growth, Culture and Sport Scrutiny Board received a detailed overview of the work undertaken to-date in developing the Leeds 2023 European Capital of Culture Bid and expressed its support, recognising the cultural and economic value a successful bid could have to the city and the wider region.

2. As well as agreeing to monitor progress with the city’s European Capital of Culture Bid, the Board was also keen to monitor and inform the development of a delivery plan linked to the city’s new Culture Strategy 2017-2030, which was formally adopted in July 2017. As such, an update report on the Culture Strategy Delivery Plan is already scheduled into the Board’s work programme for its meeting on 17th January 2018.

3. However, in light of recent developments surrounding the eligibility of the UK to host European Capital of Culture in 2023, the Chair has now requested that the Scrutiny Board receives a verbal update on this matter from the Chief Executive and the Leader of the Council during today’s meeting.

Recommendation

4. Further to the Board’s discussion, Members are asked to determine what, if any, further Scrutiny action it may wish to undertake.

Background documents¹

5. None used

¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.



Report author: Angela Brogden
Tel: 3788661

Report of Head of Governance and Scrutiny Support

Report to Scrutiny Board (Inclusive Growth, Culture and Sport)

Date: 13th December 2017

Subject: Supporting the development of a systems approach to physical activity in Leeds.

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

Introduction

1. During the Scrutiny Board's October meeting, the Head of Sport and Active Lifestyles provided a detailed report setting out the benefits of physical activity and the contribution it can make to the city's priorities, as well as outlining a proposed new model for the delivery of physical activity based on a collaborative, systems based approach ([Link to report](#)).
2. The Scrutiny Board acknowledged the powerful contribution that physical activity and sport can have in support of wider council outcomes and priorities, with the key health and wellbeing impacts summarised again in appendix 1. In particular, the Board recognised that this is not just a public health problem and that physical activity needs to be embedded into the fabric of everyday life, making it easy, cost effective and the normal choice in every community in Leeds.
3. The Board was therefore fully supportive of the long term ambition in Leeds to deliver a better, more holistic systems approach to physical inactivity that will evoke a cultural change in which being physically active does become the norm.
4. To achieve this ambition, the Board also acknowledged the massive step change needed for the delivery of physical activity in Leeds, which would require a more enlightened, integrated, long term systemic change to the way all Council services and other organisations work together on this agenda.

5. The Scrutiny Board therefore agreed to use today's meeting to continue its discussions with representatives from the Sport and Active Lifestyle Service in determining key actions needed to embed this shared vision and to also maximise resources to deliver a systems approach to physical activity. The Head of Sport and Active Lifestyles will therefore be leading a presentation during today's meeting to prompt further discussion on this.
6. In recognition of the Council's key civic leadership role in this agenda to help effect the step change needed, the Council's Chief Executive and the Deputy Leader and Executive Member for Resources and Strategy will also be contributing to the Board's discussions during today's meeting.

Recommendation

7. Further to the Board's discussion, Members are asked to determine what, if any, further Scrutiny action it may wish to undertake.

Background documents¹

8. None used

¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.

Key impacts of an active lifestyle to physical and mental health and wellbeing.

1. A wealth of evidence shows that an active lifestyle is essential for physical and mental health and wellbeing. Physical activity can guard against conditions such as obesity, hypertension, cancer, diabetes and depression. For example;
 - Being active can reduce the risk of developing diabetes by 30-40%. People with diabetes can reduce their need for medication and the risk of complications by being more active.
 - Persuading inactive people to become more active could prevent one in ten cases of stroke and heart disease in the UK.
 - One in eight women in the UK are at risk of developing breast cancer at some point in their lives. Being active every day can reduce that risk by up to 20% and also improve the lives of those living with cancer.
 - Dementia affects 800,000 people in the UK. Staying active can reduce the risk of vascular dementia and also have a positive impact on non-vascular dementia.
 - Depression is increasing in all age groups. People who are inactive have three times the rate of moderate to severe depression of active people. Being active is central to our mental health.

2. In addition to the health and wellbeing benefits that can be derived through physical activity it has a much wider reach and impact across all Leeds City Council priorities. Boosting participation in physical activity has many socio-economic benefits and can, and does, make a profound impact on individuals, communities and wider society. For example;
 - Being active plays a key role in brain development in early childhood and is also good for longer-term educational attainment. For instance, young people's participation in physical activity improves their numeracy scores by 8% on average above non-participants. In addition, under-achieving young people who take up physical activity see a 29% increase in numeracy skills and a 12 – 16% increase in other transferable skills. Other programmes targeted at young people at risk of offending show that physical activity can enhance self-esteem, reduce re-offending and support access to the workplace. In Leeds, for example, this is evidenced through the delivery of the Dame Kelly Holmes project and Positive Futures interventions.
 - In terms of economic impact physical activity participation contributes £244.1 million to Leeds economy and provides a total of 7374 jobs in Leeds. It is also estimated that the value of volunteering related to physical activity is £147.5 million (information taken from Sport England local profile data). The economic impact of sports events in the city is also significant with, for example, the World Triathlon Series bringing in a cash boost to the local economy of at least £1.2 million with over 5 hours of TV coverage in the UK and worldwide. In a wider context increased

energy levels through participating in physical activity boosts workplace productivity and reduces sickness absence.

- Physical activity has the ability to strengthen social networks and community cohesion. Through physical activity and sport individuals can develop a sense of belonging and can build quality peer relationships with other member of their community. Projects that support the delivery of these outcomes include small scale asset based community development initiatives or larger scales facility development associated to events, such as the social regeneration which followed the Commonwealth Games in Manchester.
- Physical activity, through active travel – walking and cycling - also has the ability to connect people and places together whilst supporting an improvement in air quality through a reduction in road traffic emissions. It is understood that people who walk or cycling to work are four times more likely to achieve the Chief Medical Officers recommendation of 150 minutes of moderate intensity physical activity per week.
- Social Isolation affects people of all ages but in particular it is older people who are at greater risk due to factors compounding such as wider determinants and long term health conditions. There are estimated to be 37000 older people experiencing loneliness or social isolation across Leeds. Cause for concern must be noted as research shows that loneliness and isolation is detrimental to health and comparable as a risk factor for early death to smoking 15 cigarettes a day. Therefore physical activity for older people not only improves physiological health outcomes but increases the opportunity for improving social connections.

Recognition of physical activity within current citywide strategies and policy documents.

3. The role of physical activity in delivering city outcomes in increasingly being recognised and valued within Leeds. The following key citywide strategies and policy documents are now in place and demonstrate the strength of the commitment to physical activities in the city;
 - **Health and Wellbeing Strategy (2016 – 2021)** - physical activity is one of only 12 priorities for the Leeds Health and Wellbeing Board (and the only lifestyle risk factor identified individually within a specific priority) – ‘More people, more physically active, more often’. In addition it is a key priority in the draft Leeds Health and Care Plan.
 - **Best City Plan (2015 -20)** - it sits as one of 20 priorities in the best council plan ‘Promoting physical activity’
 - **Sport Leeds strategy (2013 – 2018)** - where tackling health inequalities is firmly embedded as a key concern, they aim to ‘support the inactive to become active’
 - **“Breakthrough” projects** - in addition to the above strategies Leeds is prioritising seven city wide ‘Breakthrough’ projects, one of which focuses on health inequalities with physical activity positioned as one of only three work streams.



Report author: Angela Brogden
Tel: 3788661

Report of Head of Governance and Scrutiny Support

Report to Scrutiny Board (Inclusive Growth, Culture and Sport)

Date: 13th December 2017

Subject: Work Schedule

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

Summary of main issues

1. The Board's work schedule is attached as appendix 1. This will be subject to change throughout the municipal year.
2. Also attached at appendix 2 are the minutes of the Executive Board meeting held on 15th November 2017.

Recommendation

3. Members are asked to consider the work schedule and make amendments as appropriate.

Background documents¹

4. None used

¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.

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Area of review	Schedule of meetings/visits during 2017/18		
	June	July	August
European City of Culture 2030 Bid		Detailed briefing on the current position SB 26/07/17 @ 11 am	
Council's approach towards devolution			
Culture Strategy 2017-2030 Delivery Plan			
Tackling health inequalities through the promotion of more active lifestyles.			
Achieving inclusive growth by addressing local employment and skills gaps.			
Briefings	Scrutiny Board Terms of Reference and Sources of Work SB 28/06/17 @ 10.30 am	Chief Executive's update to the Board SB 26/07/17 @ 11 am South Bank Regeneration Area – Update on Burberry SB 26/07/17 @ 11 am	
Budget & Policy Framework/pre-decision Scrutiny			
Performance Monitoring	Performance Update SB 28/07/17 @ 10.30 am		

Scrutiny Board (Inclusive Growth, Culture and Sport) Work Schedule for 2017/2018 Municipal Year

Areas of review	Schedule of meetings/visits during 2017/18		
	September	October	November
European City of Culture 2030 Bid			
Council's approach towards devolution			Consideration of the potential gaps and opportunities regarding delivery of the devolution agenda. WG – 13/11/17 @ 9.30 am
Culture Strategy 2017-2030 Delivery Plan			
Tackling health inequalities through the promotion of more active lifestyles.		An overview of key challenges and opportunities SB 11/10/17 @ 10.30 am	
Achieving inclusive growth by addressing local employment and skills gaps.			Employment and Skills – key challenges and opportunities SB 15/11/17 @ 10.00 am
Briefings			
Budget & Policy Framework/pre-decision Scrutiny	Formal consultation on the new draft Inclusive Growth Strategy. SB 06/09/17 @ 10.30 am		
Performance Monitoring			

Key: SB – Scrutiny Board (Inclusive Growth, Culture and Sport) Meeting

WG – Working Group Meeting

Scrutiny Board (Inclusive Growth, Culture and Sport) Work Schedule for 2017/2018 Municipal Year

Area of review	Schedule of meetings/visits during 2017/18		
	December	January	February
European City of Culture 2030 Bid	Update on the current position. SB 13/12/17 @ 10.00 am		
Council's approach towards devolution			
Culture Strategy 2017-2030 Delivery Plan		Update on the Culture Strategy Delivery Plan SB 17/01/18 @ 10.30 am	
Tackling health inequalities through the promotion of more active lifestyles.	Development of a systems approach to tackling physical inactivity. SB 13/12/17 @ 10.00 am		
Achieving inclusive growth by addressing local employment and skills gaps.		Agree inquiry terms of reference SB 17/01/18 @ 10.30 am	Evidence gathering sessions (tbc)
Briefings			
Budget & Policy Framework/pre-decision Scrutiny		Financial Health Monitoring SB 17/01/18 @ 10.30 am 2018/19 Initial Budget Proposals SB 17/01/18 @ 10.30 am Revised Best Council Plan SB 17/01/18 @ 10.30 am	
Performance Monitoring		Performance Update SB 17/01/18 @ 10.30 am	

Key: SB – Scrutiny Board (Inclusive Growth, Culture and Sport) Meeting

WG – Working Group Meeting

Scrutiny Board (Inclusive Growth, Culture and Sport) Work Schedule for 2017/2018 Municipal Year

Area of review	Schedule of meetings/visits during 2017/18	
	March	April (TBC)
European City of Culture 2030 Bid		
Council's approach towards devolution		
Culture Strategy 2017-2030 Delivery Plan		
Tackling health inequalities through the promotion of more active lifestyles.		
Achieving inclusive growth by addressing local employment and skills gaps.		
Briefings		
Budget & Policy Framework/pre-decision Scrutiny		
Performance Monitoring		

EXECUTIVE BOARD

WEDNESDAY, 15TH NOVEMBER, 2017

PRESENT: Councillor L Yeadon in the Chair

Councillors A Carter, R Charlwood,
D Coupar, S Golton, J Lewis, R Lewis,
L Mulherin and M Rafique

APOLOGIES: Councillor J Blake

89 Chair of the Meeting

In accordance with Executive and Decision Making Procedure Rule 3.1.5, in the absence of Councillor Blake who had submitted her apologies for absence from the meeting, Councillor Yeadon presided as Chair of the Board for the duration of the meeting.

90 Declaration of Disclosable Pecuniary Interests

There were no Disclosable Pecuniary Interests declared at the meeting, however, in relation to the agenda item entitled, 'The Grand Quarter Townscape Heritage Scheme', Councillor Yeadon drew the Board's attention to her position as a member of the Leeds Grand Theatre and Opera House Board of Management. (Minute No. 96 refers).

91 Minutes

RESOLVED – That the minutes of the previous meeting held on 18th October 2017 be approved as a correct record.

EMPLOYMENT, SKILLS AND OPPORTUNITY

92 Improving Health and Work Outcomes

The Director of City Development and the Director of Adults and Health submitted a joint report proposing the development of a new approach towards the improvement of health and work outcomes, and summarising the joint activity undertaken with partners in order to refocus provision. The report also highlighted the need to develop an integrated approach towards health and employment support in order to ensure that disabled people and those with long term health conditions that wished to work were supported to secure and sustain employment. Finally, the report provided details on the ambition to involve a wider group of stakeholders in the promotion of healthy workplaces, with a focus on creating and retaining a talented and diverse workforce.

Members highlighted the importance of the work being undertaken in this area, which it was noted, was in line with Council initiatives such as the Leeds Inclusive Growth Strategy.

Responding to a Member's enquiry, information was provided in respect of how further positive outcomes in this area would continue to be delivered. It was emphasised that in order to achieve such positive outcomes, the Council would need to work with those companies it had contracts with and also the private sector in general, in addition to working collaboratively with the Authority's more long standing partners, such as those within the health sector. It was also highlighted by Members that as work in this area continued to progress, further detail in respect of outcomes and associated targets would be welcomed, with it being suggested that such data be provided to the Board in due course.

Members also highlighted the importance of ensuring that a proactive approach was taken in tackling the issue of stress related illness and the promotion of good mental health. In response, the Board was provided with examples of the work currently being undertaken and which continued to be developed in this area.

With regard to the further development of work regarding health and work outcomes, emphasis was placed upon the need for the Council to be well positioned to bid for any further sources of external funding, should they become available in the future.

RESOLVED -

- (a) That the work undertaken to date in respect of improving health and work outcomes, together with the progress which has been achieved in this area, be noted;
- (b) That the proposed approach which will continue to engage with a broad range of stakeholders and seek their commitment to improving health and work outcomes in the city, be supported;
- (c) That agreement be given for the Council to work with Health and Care partners in order to build the business case for a revised joint delivery model which would support disabled people and those with health barriers to access and sustain employment;
- (d) That it be noted that the Chief Officer, Employment and Skills and the Chief Officer, Health Partnerships will be responsible for the implementation of such matters.

RESOURCES AND STRATEGY

93 Treasury Management Strategy Update 2017/18

The Chief Officer, Financial Services submitted a report which provided a review and an update of the Council's Treasury Management Strategy for 2017/18.

With regard to a Member's enquiry, the Board was provided with further details in respect of the Council's approach towards New Replacement Borrowing, which aimed to maintain an appropriate balance between short

and long term loans. Also, in respect of Leeds' approach towards such matters when compared to other Local Authorities, officers undertook to provide the relevant Member with a further briefing.

RESOLVED – That the update on the Treasury Management borrowing and investment strategy for 2017/18, as detailed within the submitted report, be noted.

94 Capital Programme Quarter 2 Update 2017 - 2021

The Chief Officer, Financial Services submitted a report providing an update on the Council's Capital Programme position as at the end of the second quarter of the financial year. In addition, the report also sought specific approvals in relation to funding injections, as detailed within the covering report and the associated appendices.

Responding to a Member's enquiry regarding the nature of the jobs being created as a result of the Council's Capital Programme investment, officers undertook to provide the Member in question with a briefing on such matters.

RESOLVED -

- (a) That the latest position, as at quarter 2, on the General Fund and Housing Revenue Account Capital Programmes, as detailed within the submitted report and appendices, be noted;
- (b) That the net increase in the General Fund and Housing Revenue Account Capital Programme 2017-2021 of £337.5m since the setting of the Capital Programme in February 2017, be noted, with it also being noted that such injections are detailed in Appendix D to the submitted report, and that £64.1m of schemes require approval as part of the report;
- (c) That it be noted that the borrowing required to fund the Capital Programme in 2017-18 has reduced by £5.4m since the February Capital Programme update 2017, with it also being noted that the Capital Programme remains affordable within the approved debt budget for 2017-18, and that further work is underway through regular Capital Programme reviews in order to ensure that future debt costs are maintained within the overall Medium Term Financial Strategy;
- (d) That the following £64.1m of injections into the Capital Programme, as set out below, and as detailed within Appendix D to the submitted report, be approved:-
 - £38.2m education grants funding;
 - £9.6m Better Care Fund grant;
 - £5.4m annual programme injections reconciling to the medium term financial strategy, as set out in Appendix B to the submitted report, funded by Leeds City Council borrowing;
 - £5.0m Local Centres Programme;
 - £3.1m other grants and contributions;
 - £2.0m Grand Quarter Townscape Heritage Scheme Grant;

Draft minutes to be approved at the meeting
to be held on Wednesday, 13th December, 2017

- £0.8m Capital Receipts Incentive Scheme (CRIS), as detailed at Appendix E to the submitted report.
- (e) That it be noted that the above resolution (d) to inject funding will be implemented by the Chief Officer, Financial Services.

95 Financial Health Monitoring Report - Month 6

The Chief Officer, Financial Services submitted a report regarding the Council's projected financial health position for 2017/18, as at month 6 of the financial year.

Responding to a Member's enquiry, the Board was provided with further information on the current position in respect of the Dedicated Schools Grant, and the actions being taken and proposed to be taken in order to manage the associated budgetary pressures.

In addition, with regard to the Children's Centres budget, Members received clarification on the source of the pressures in this area, together with further information on the actions being taken to monitor and manage them. Also, the Board received further details of the projection as detailed within the report, with regard to the 'Children Looked After' budget.

RESOLVED – That the projected financial health position of the Authority, as at month 6 of the financial year, be noted.

REGENERATION, TRANSPORT AND PLANNING

96 The Grand Quarter Townscape Heritage Scheme

The Director of City Development submitted a report seeking authorisation for the resubmission of the Grand Quarter Townscape Heritage scheme to the Heritage Lottery Fund (HLF) in December 2017, together with the allocation of £500,000 Council match funding for the project.

The Board was supportive of the proposals detailed within the submitted report.

Members highlighted the unique character which had been developed in this area over time, referencing the wide range of independent retailers located in the Quarter. Emphasis was placed upon the need to maintain a mixed economy of uses following any potential regeneration of the area, in order to maximise the benefit for all.

Responding to a Member's specific enquiry, the Board was provided with further information regarding the disposal of the Belgrave Gardens site, which it was noted, formed part of the Council's Capital Receipts programme.

RESOLVED –

- (a) That the submission of a Stage 1 Application to the Heritage Lottery Fund in December 2017 in respect of the Grand Quarter Townscape Heritage Scheme, be approved;

- (b) That the allocation of £500,000 Leeds City Council match funding from within the general contingency budget be approved, subject to a successful Townscape Heritage bid to the Heritage Lottery Fund, with it being noted that this will lever in up to £2m of Heritage Lottery Fund grant and, subject to individual property grant agreements, £2.5m of private match funding;
- (c) That it be noted that the Executive Manager (Town Centres, Heritage & Buildings) will be responsible for the implementation of such matters.

97 The Local Centres Programme (LCP)

The Director of City Development submitted a report which presented details of the emerging Local Centres Programme (LCP), provided information on the proposed scope and application procedure for the initiative and which also sought agreement to implement the programme, as outlined within the submitted report.

Members welcomed the proposals detailed within the submitted report. The Board considered the flexible approach which was proposed to be taken towards the bidding process for programme funding, discussed the impact that such an approach may have, with the key role of local Ward Members in this process being highlighted.

RESOLVED –

- (a) That the contents of the submitted report, be noted;
- (b) That the Director of City Development, in liaison with the Executive Member (Regeneration, Transport and Planning), be authorised to implement the Local Centres Programme, as outlined in paragraphs 3.1 to 3.9 and appendices 1 to 3 of the submitted report;
- (c) That it be noted that the Executive Manager (Town Centres, Heritage and Buildings) will be responsible for the implementation of such matters.

HEALTH, WELLBEING AND ADULTS

98 Refresh of the Better Lives Strategy

The Director of Adults and Health submitted a report presenting a refreshed and updated version of the Council’s ‘Better Lives’ strategy, together with an associated action plan for the period 2017-2021.

In acknowledging how the refreshed strategy aimed to prioritise the delivery of high quality of provision in Leeds, a suggestion was made as to whether consideration could potentially be given to making the monitoring arrangements for such provision more participative.

Responding to a Member’s enquiry, the Board received an update regarding the progress being made on the development of infrastructure as part of the

Better Lives Strategy. Specifically however, Members also discussed the current position with regard to Extra Care housing provision in the city, with a detailed update being provided on the ongoing work being undertaken in this area and with it being noted that the intention was for the Council to go out to tender for the development of 2 sites in January 2018. When considering the position of the Council in terms of Extra Care housing provision compared to other Local Authorities, it was noted that the Council did communicate and share best practice with other Authorities. In conclusion, a briefing on such matters was also offered to Board Members, should they require it.

With regard to the issue of social isolation, the Board was provided with further details on the actions being taken to address this issue across the city.

RESOLVED –

- (a) That the refreshed Better Lives strategy and associated action plan for the period 2017-2021, be approved;
- (b) That it be noted that the Director of Adults and Health is responsible for the implementation of such matters.

CHILDREN AND FAMILIES

99 The Leeds Preparing for Adulthood Strategy 2017-2022

The Director of Children and Families submitted a report which sought to raise awareness of the Leeds 'Preparing for Adulthood' Strategy 2017- 2011. The report provided the background, the strategic fit and how the vision and strategy had been designed using a co-production approach – which had been undertaken with key stakeholders including young people and families, together with partners from the education, health and care sectors across the city.

Emphasis was placed upon the successes to date of the supported internship pilot programme.

Responding to an enquiry regarding the performance indicators which had been developed for the strategy, it was noted that a mechanism would be developed in order to ensure that outcomes were monitored and measured.

RESOLVED –

- (a) That the work undertaken to date on the Preparing for Adulthood Strategy 2017 – 2022 be acknowledged; and that the intended outcomes of the Strategy be supported and agreed;
- (b) That the 'supported internship' programme, as detailed within the submitted report, be supported and promoted across the Council and its partners by offering 'supported internship' placements, and also by embedding the 'ask' in the social value commissioning framework and the Child Friendly Leeds Employers' network;

- (c) That it be noted that the Head of the Complex Needs Service is the responsible officer for the implementation of the Strategy.

100 Proposal for a Strategic Review of provision for children and young people with Special Education Needs and Disabilities (SEND)

The Director of Children and Families submitted a report proposing the undertaking of a Strategic Review of 0-25 SEND (Special Educational Needs and Disability) provision in Leeds. The report also set out the Local Authority's duties in this area, and provided details of the proposed scope and methodology of the review together with the associated consultation.

Members highlighted the importance of the work proposed to be undertaken in this area, and in response to an enquiry, assurance was provided that the associated communication process with young people and their families would be clear, and that consultation would be robust.

RESOLVED –

- (a) That the Strategic Review process, including the consultation period running from 6th November 2017 to 4th December 2017, be noted;
- (b) That agreement be given for the Good Learning Places Board to hold the accountability for governance and permissions in relation to the implementation of the outcomes arising from the review;
- (c) That it be noted that the final proposals will be presented in the document entitled, 'Local Authority Strategic Plan of SEND Provision 2018-2021', which will be presented to the Executive Board for consideration and approval in February 2018;
- (d) That it be noted that the overall responsible officer for the implementation of the Strategic Review, together with the publication of the plan is the Head of Complex Needs.

COMMUNITIES

101 Locality Working - Tackling Poverty and Reducing Inequalities

The Director of Communities and Environment submitted a report which sought approval to introduce a new place-based, integrated approach towards the delivery of service provision, the tackling of poverty and the reduction of inequality in some of the city's poorest neighbourhoods.

In considering the proposals, the Board acknowledged the continuing involvement of Scrutiny in the development of the approach. In addition, Members noted that the locations of the priority Council estates needed further work to ensure that all relevant estates meeting the set criteria were identified. Furthermore, and responding to a Member's comments, it was emphasised that the universal service provision for communities across the city would remain.

Also, responding to a Member's enquiry, the Board was provided with further information on: how the proposed multi-agency approach would work; how the performance of previous approaches had informed the current proposals; and how Scrutiny would help to evaluate the progress being made by the initiative as it developed.

RESOLVED –

- (a) That the deployment of a new place-based approach towards early intervention and prevention in respect of tackling poverty, reducing inequality and addressing vulnerability in Leeds, be approved;
- (b) That the Director for Communities and Environment be requested to provide an annual progress report on the impact of this initiative as it develops.

102 Beyond Decent Homes - The 2018 Housing Revenue Account (HRA) Capital Investment Plan

Further to Minute No. 171, 22nd March 2017, the Director of Resources and Housing submitted a report providing an update on, and seeking support of the latest position regarding capital investment proposals for the Housing Revenue Account (HRA) assets over the next 10 years.

In introducing the report, the Executive Member for Communities highlighted the extensive engagement and communication exercises which had taken place with tenants following the Grenfell Tower fire, and it was noted that following the undertaking of independent inspections in all of the Council's high rise blocks, it was confirmed that all of the Council's blocks had achieved the necessary standard.

Members welcomed the proposals to lobby Government in respect of the removal of the HRA borrowing cap in order to allow the replacement of homes sold under the 'Right to Buy' initiative, and also welcomed the prioritisation being given to the proposed fire safety measures, including the installation of sprinkler systems in high rise stock.

Responding to a Member's enquiry, it was noted that should Government funding be made available for the provision of required fire safety measures, then further information would be submitted to the Board for consideration in terms of the extent to which such funding contributed towards the cost of meeting all required measures, and the impact that it would have upon the wider HRA Capital Investment Plan.

Finally, the Board also noted that the proposed Council investment into fire safety measures, as detailed within the report, enabled work to progress in this area, whilst the outcomes from the Grenfell Tower inquiry and any subsequent Government decisions were awaited.

RESOLVED –

- (a) That the 10 Year HRA Capital Investment Plan, as detailed within the submitted report and appendices, be supported, subject to further annual review being undertaken as part of the HRA Business Plan;
- (b) That Executive Board support be given to the lobbying of Government: to provide funding for any new fire safety requirements which arise from the Grenfell Tower inquiry, such as the installation of sprinklers in all high-rise stock; and also to the removal of the HRA borrowing cap in order to allow the replacement of homes sold under the 'Right to Buy' initiative.

ENVIRONMENT AND SUSTAINABILITY

103 The future of the Waste and Recycling Strategy for Leeds

Further to Minute No. 56, 27th July 2016, the Director of Communities and Environment submitted a report which set out the proposed programme regarding the development of a revised waste and recycling strategy for Leeds. The report provided an update on the local and national context, and discussed some of the key issues for consideration in terms of the Council's future ambitions and the achievement of targets. Also, the report outlined the detailed appraisal work to be undertaken on the options for the Council's kerbside recycling strategy, and sought approval to the guiding principles and proposed programme for the development of the strategy.

Members received clarification on the role of DEFRA's (Department for Environment, Food and Rural Affairs) Waste and Resources Action Programme (WRAP) in respect of the proposals, and noted that funding had been received from WRAP in order to undertake an assessment of a range of kerbside recycling options.

The Board discussed the proposals detailed within the submitted report, and considered the future opportunities and challenges that the waste and recycling service faced, and how such matters would be taken into consideration as part of the overall review.

Responding to a Member's enquiry, emphasis was placed upon the need to ensure that an overarching and joined up approach was taken when considering matters such as the delivery of recycling provision. A specific example was provided in relation to the planning and waste management teams. In response to that specific example, officers undertook to liaise with the relevant directorates and report back to Board Members with the findings.

In addition, it was also highlighted that any future strategy would need to: have a long term vision, in order to ensure that it was able to adapt to the changes brought about by events such as Brexit or the evolving global recycling market; maximise any opportunities to access external funding sources should they become available; and also use Leeds' large scale to its advantage whilst at the same time ensuring that the range of differing requirements found in communities across the city were recognised.

RESOLVED –

- (a) That the contents of the submitted report, in particular the context and issues relating to the Council's waste and recycling strategy, as detailed within the submitted report, be noted;
- (b) That the areas and options to be considered and assessed (as detailed within section 5.3 of the submitted report), as a part of the proposed options appraisal exercise, to be led by the Chief Waste Management Officer, be supported;
- (c) That in principle approval be given to the outline programme (as detailed at section 5.5 of the submitted report) for the development of a revised Leeds Waste Strategy, including the undertaking of public consultation, with the detail to be subsequently agreed with the Director of Communities and Environment.

DATE OF PUBLICATION: FRIDAY, 17TH NOVEMBER 2017

**LAST DATE FOR CALL IN
OF ELIGIBLE DECISIONS:** 5.00 PM, FRIDAY, 24TH NOVEMBER 2017

(Scrutiny Support will notify Directors of any items called in by 12.00 noon on Monday, 27th November 2017)